regards to those who went to Lakeview for service. So considering all these factors, I am sincerely awaiting a reply to this letter, so that the Klamath Medical Service Bureau may know how to answer Mr. Yeoman's request.

Thanking you in advance for a prompt reply and with best personal regards, I remain,

Very truly yours,

KLAMATH MEDICAL SERVICE BUREAU

JLH:mm

Plaintiff's Exhibit 1164

6462

OREGON STATE MEDICAL SOCIETY

Bureau of Medical Economics

MEDICAL-DENTAL BUILDING
PORTLAND, OREGON

AFFILIATED MEDICAL SERVICE BUREAUS

COQUILLE . . .
COQUILLE MEDICAL SERVICE BUREAU

EUGENE . . .
EUGENE HOSPITAL AND CLINIC
PACIFIC HOSPITAL ASSOCIATION

KLAMATH FALLS . . .
KLAMATH MEDICAL SERVICE BUREAU

LAKEVIEW . . .
LAKEVIEW HOSPITAL, INC.

MARSHFIELD . . .
COOS BAY HOSPITAL ASSOCIATION

MEDFORD . . .
SOUTHERN OREGON MEDICAL SERVICE ASSOCIATION

AFFILIATED MEDICAL
SERVICE BUREAUS

MYRTLE POINT . . .
MAST HOSPITAL ASSOCIATION

OREGON CITY . . .
PHYSICIANS ASSOCIATION OF
CLACKAMAS COUNTY

PORTLAND . . .
MULTNOMAH MEDICAL SERVICE BUREAU

SALEM . . .
PHYSICIANS AND SURGEONS
HOSPITAL ASSOCIATION

STATE OF OREGON . . .
OREGON PHYSICIANS' SERVICE
OFFICES—SALEM AND PORTLAND

May 1, 1942

Mr. J. L. Hicks, Manager
Klamath Medical Service Bureau
355 East Main Street
Klamath Falls, Oregon

Dear Mr. Hicks:

We are enclosing a copy of a letter that is being sent to all those physicians in Oregon who are cooperating to render services for subscribers of the Approved Medical Service Bureaus.

Very truly yours,

OREGON STATE MEDICAL SOCIETY
BUREAU OF MEDICAL ECONOMICS

By (Signed) JOHN R. CAUGHELL

JRC d
Enclosure

6463 OREGON STATE MEDICAL SOCIETY

Bureau of Medical Economics

MEDICAL-DENTAL BUILDING
PORTLAND, OREGON

AFFILIATED MEDICAL SERVICE BUREAUS

COQUILLE . . .
COQUILLE MEDICAL SERVICE BUREAU

EUGENE . . .
EUGENE HOSPITAL AND CLINIC
PACIFIC HOSPITAL ASSOCIATION

KLAMATH FALLS . . .
KLAMATH MEDICAL SERVICE BUREAU

LAKEVIEW . . .
LAKEVIEW HOSPITAL, INC.

MARSHFIELD . . .
COOS BAY HOSPITAL ASSOCIATION

MEDFORD . . .
SOUTHERN OREGON MEDICAL
SERVICE ASSOCIATION

AFFILIATED MEDICAL SERVICE BUREAUS

MYRTLE POINT . . .
MAST HOSPITAL ASSOCIATION

OREGON CITY . . .
PHYSICIANS ASSOCIATION OF
CLACKAMAS COUNTY

PORTLAND . . .
MULTNOMAH MEDICAL SERVICE BUREAU

SALEM . . .
PHYSICIANS AND SURGEONS
HOSPITAL ASSOCIATION

STATE OF OREGON . . .
OREGON PHYSICIANS' SERVICE
OFFICES—SALEM AND PORTLAND

April 29, 1942

Dear Doctor:

In January, 1940, the Oregon State Medical Society, through the Bureau of Medical Economics, obtained your cooperation relative to rendering service to moderate-income industrial workers entitled to medical care on a prepaid basis from a number of Medical Service Bureaus approved by the Society. The Bureau of Medical Economics is taking this opportunity to thank you for your past cooperation and to assure you that your continued support will be appreciated.

At the present time, twelve Approved Medical Service Bureaus operating in Oregon are affiliated with the Bureau of Medical Economics. These Bureaus are providing service for approximately 55,000 employed industrial workers. The list of approved Bureaus is as follows:

Coquille:

Coquille Medical Service Bureau

Eugene:

Eugene Hospital and Clinic
Pacific Hospital Association

Klamath Falls:

Klamath Medical Service Bureau

Lakeview:

Lakeview Hospital, Inc.

Marshfield:

Coos Bay Hospital Association

Medford:

Southern Oregon Medical Service Association

Myrtle Point:

Mast Hospital Association

Oregon City:

Physicians Association of Clackamas County

Portland:

Multnomah Medical Service Bureau

Salem:

Physicians and Surgeons Hospital Association

State of Oregon:

Oregon Physicians Service
Offices—Salem and Portland

6464 Recently, the Oregon State Medical Society authorized and has given its sponsorship to Oregon Physicians Service. This organization will operate in a manner similar to that utilized by other Approved Medical Service Bureaus. It is contemplated that O. P. S. will be in a position to render services in those areas of Oregon not currently represented by other Approved Bureaus. Naturally, O. P. S. operations will be conducted only by approval of the local medical society in any involved area.

When a traveling subscriber of an Approved Medical Service Bureau applies to you for service, please contact the business office of the involved Bureau as soon as possible. This procedure will provide clearance for the subscriber's eligibility to coverage and will avoid any possible confusion.

Please advise the Bureau of Medical Economics concerning any problems which may arise. Your continued cooperation will be appreciated.

Sincerely,

OREGON STATE MEDICAL SOCIETY
BUREAU OF MEDICAL ECONOMICS

(Signed) JOHN R. CAUGHELL
John R. Caughell
Bureau Secretary

JRC I

Plaintiff's Exhibit 1167

6465

OREGON STATE MEDICAL SOCIETY

Bureau of Medical Economics

MEDICAL-DENTAL BUILDING
PORTLAND, OREGON

AFFILIATED MEDICAL
SERVICE BUREAUS

COQUILLE . . . .
COQUILLE MEDICAL SERVICE BUREAU

EUGENE . . .
EUGENE HOSPITAL AND CLINIC
PACIFIC HOSPITAL ASSOCIATION

KLAMATH FALLS . . .
KLAMATH MEDICAL SERVICE BUREAU

LAKEVIEW . . .
LAKEVIEW HOSPITAL, INC.

MARSHFIELD . . .
COOS BAY HOSPITAL ASSOCIATION

AFFILIATED MEDICAL
SERVICE BUREAUS

MEDFORD . . .
SOUTHERN OREGON MEDICAL
SERVICE ASSOCIATION

MYRTLE POINT . . .
MAST HOSPITAL ASSOCIATION

OREGON CITY . . .
PHYSICIANS ASSOCIATION OF
CLACKAMAS COUNTY

PORTLAND . . .
MULTNOMAH MEDICAL SERVICE BUREAU

SALEM . . .
PHYSICIANS AND SURGEONS
HOSPITAL ASSOCIATION

January 28, 1942

Mr. J. L. Hicks, Manager
Klamath Medical Service Bureau
355 East Main Street
Klamath Falls, Oregon

Dear Joe:

As things look now, it will probably be early in March before we will have completed enough detail in the organization of the Oregon Physicians' Service to present these plans to the Managers of approved bureaus. In other words, the meeting will probably not be held until after you return from your vacation, unless you feel it is necessary to have a meeting of the Managers before March for other reasons.

On my return I found that the copies of the enabling act passed at the last session of the California Legislature pertaining to the organization of the California Physicians' Service, or any other professional groups, was out of our office. I believe Dr. Baum has one of these copies, and at my first opportunity I will get it from him and send it to you.

I have heard nothing further from Dr. Thompson in Salem. If you have any further information on this matter, I would appreciate being informed.

With kind personal regards, I am

Yours very truly,

OREGON STATE MEDICAL SOCIETY
BUREAU OF MEDICAL ECONOMICS

By (Signed) JOHN R CAUGHELL

JRC:SW

Plaintiff's Exhibit 1170

6466

OREGON STATE MEDICAL SOCIETY

Bureau of Medical Economics

MEDICAL-DENTAL BUILDING
PORTLAND, OREGON

AFFILIATED MEDICAL SERVICE BUREAUS

COQUILLE . . .
COQUILLE MEDICAL SERVICE BUREAU

EUGENE . . .
EUGENE HOSPITAL AND CLINIC
PACIFIC HOSPITAL ASSOCIATION

KLAMATH FALLS . . .
KLAMATH MEDICAL SERVICE BUREAU

LAKEVIEW . . .
LAKEVIEW HOSPITAL, INC.

MARSHFIELD . . .
COOS BAY HOSPITAL ASSOCIATION

AFFILIATED MEDICAL SERVICE BUREAUS

MEDFORD . . .
SOUTHERN OREGON MEDICAL SERVICE ASSOCIATION

MYRTLE POINT . . .
MAST HOSPITAL ASSOCIATION

OREGON CITY . . .
PHYSICIANS ASSOCIATION OF CLACKAMAS COUNTY

PORTLAND . . .
MULTNOMAH MEDICAL SERVICE BUREAU

SALEM . . .
PHYSICIANS AND SURGEONS HOSPITAL ASSOCIATION

October 31, 1941

Mr. J. L. Hicks, Manager
Klamath Medical Service Bureau
355 E. Main Street
Klamath Falls, Oregon

Dear Joe:

You have by this time undoubtedly received your announcement and agenda of the meeting of Executives of Approved Medical Service Plans in Oregon. The announcement has been sent to all Bureau Executives, as well as special invitations to Doctors A. E. Larsen, California Physicians Service, Dr. W. W Baum, President, Oregon State Medical Society, and Dr. George E. Henton, President-Elect of the Oregon State Medical Society.

I think your announcement and the agenda were very fine, and will undoubtedly create a great deal of interest in the meeting.

I shall try to be in Klamath Falls Friday before the meeting. I think possibly Willard Marshall and Bob Hammond will also come down on Friday. Let me know if I can be of any further assistance to you in arranging for the meeting.

With kindest personal regards,

Very sincerely yours,

OREGON STATE MEDICAL SOCIETY
BUREAU OF MEDICAL ECONOMICS

By (Signed) JOHN R CAUGHELL
Assistant to Executive Secretary

jrc;sw

Plaintiff's Exhibit 1171

6467

OREGON STATE MEDICAL SOCIETY

Bureau of Medical Economics

MEDICAL-DENTAL BUILDING
PORTLAND, OREGON

AFFILIATED LOCAL MEDICAL
SERVICE BUREAUS

EUGENE . . .
EUGENE HOSPITAL AND CLINIC
PACIFIC HOSPITAL ASSOCIATION

KLAMATH FALLS . . .
KLAMATH MEDICAL SERVICE BUREAU

LA GRANDE . . .
UNION COUNTY MEDICAL
SERVICE BUREAU

MARSHFIELD . . .
COOS BAY HOSPITAL ASSOCIATION

MEDFORD . . .
SOUTHERN OREGON MEDICAL
SERVICE ASSOCIATION

OREGON CITY . . .
ASSOCIATION OF CLACKAMAS
COUNTY PHYSICIANS

PORTLAND . . .
MULTNOMAH MEDICAL SERVICE BUREAU

SALEM . . .
PHYSICIANS AND SURGEONS
HOSPITAL ASSOCIATION

TILLAMOOK . . .
TILLAMOOK HOSPITAL ASSOCIATION

April 4, 1941

Mr. J. L. Hicks, Manager
Klamath Medical Service Bureau
Klamath Falls, Oregon

Dear Mr. Hicks:

The Council has approved a budget of $5000.00 to carry on the activities of the Bureau of Medical Economics dur-

ing 1941. Of this sum, $2500.00 will be contributed by the Oregon State Medical Society, with the approved medical service bureaus contributing a similar amount.

Each approved bureau is asked to make a contribution based upon a small percentage of its gross income during 1940, according to the following sliding scale:

½	of 1 per cent on the first	$100,000
⅜	of 1 per cent on the next	150,000
¼	of 1 per cent on the next	250,000
⅛	of 1 per cent on all thereafter	

The Bureau of Medical Economics will continue its research and coordinating activities. It is also planned that the Bureau will devote special attention this year to the preparation and release of news stories concerning the growth and success of the various approved bureaus.

As the representative of your local medical service bureau, we shall greatly appreciate it if you will present this matter to the governing body of your bureau at your earliest convenience.

We are enclosing a copy of the 1941 budget of the Bureau of Medical Economics and a statement of receipts and disbursements for 1940.

Thanking you in advance for your cooperation, we are

Very sincerely yours,

BUREAU OF MEDICAL ECONOMICS
OREGON STATE MEDICAL SOCIETY

by (Signed) MORRIS L. BRIDGEMAN
Secretary

Plaintiff's Exhibit 1173

6468

OREGON STATE MEDICAL SOCIETY

Bureau of Medical Economics

MEDICAL-DENTAL BUILDING
PORTLAND, OREGON

AFFILIATED MEDICAL
SERVICE BUREAUS

COQUILLE . . .
COQUILLE MEDICAL SERVICE BUREAU

EUGENE . . .
EUGENE HOSPITAL AND CLINIC
PACIFIC HOSPITAL ASSOCIATION

KLAMATH FALLS . . .
KLAMATH MEDICAL SERVICE BUREAU

LAKEVIEW . . .
LAKEVIEW HOSPITAL, INC.

MARSHFIELD . . .
COOS BAY HOSPITAL ASSOCIATION

AFFILIATED MEDICAL
SERVICE BUREAUS

MEDFORD . . .
SOUTHERN OREGON MEDICAL
SERVICE ASSOCIATION

MYRTLE POINT . . .
MAST HOSPITAL ASSOCIATION

OREGON CITY . . .
PHYSICIANS ASSOCIATION OF
CLACKAMAS COUNTY

PORTLAND . . .
MULTNOMAH MEDICAL SERVICE BUREAU

SALEM . . .
PHYSICIANS AND SURGEONS
HOSPITAL ASSOCIATION

October 20, 1941

Mr. J. L. Hicks, Manager
Klamath Medical Service Bureau
Klamath Falls, Oregon

Dear Joe:

We are writing a preliminary letter to Dr. A. E. Larson, Medical Director for the California Physicians' Service, asking him to attend our meeting at Klamath Falls on November 15th. We are stating that we will notify him later as to the exact time and place of the meeting and also the tentative agendum.

Dr. Baum will probably arrive in Klamath Falls by train at 8 o'clock Wednesday morning and will be staying at the Elk Hotel. Dr. Kent of Eugene may also be at this meeting in Klamath and would probably like to ride over to Lakeview with you and Dr. Baum.

If you will let me know as soon as possible the time and place for the meeting of the Bureau Executives, and also any suggestions you might have for tentative agendum, I will get out letters to the Bureau Managers.

With kindest personal regards, we are

Very sincerely yours,

OREGON STATE MEDICAL SOCIETY
BUREAU OF MEDICAL ECONOMICS

by (Signed) JOHN R CAUGHELL
John R. Caughell

jrc:gb

Plaintiff's Exhibit 1174

6469

EUGENE HOSPITAL & CLINIC
MARVIN T. WARLICK, BUSINESS MANAGER
1162 WILLAMETTE STREET
EUGENE, OREGON

September 16, 1941

STAFF
PHYSICIANS AND SURGEONS

P. J. BARTLE, M. D.
W. B. NEAL, M. D., F. A. C. S.
G. P. WINCHELL, M. D.
A. H. NORTON, M. D.
T. A. MC KENZIE, M. D.
JOHN KUYKENDALL, M. D.
JAMES D. STEWART, M. D.

STAFF
PHYSICIANS AND SURGEONS

JAMES A. BRADLEY, M. D.
C. D. THOMPSON, M. D.
H. H. NORTON, M. D.
THEODORE M. LUNDY, M. D.
F. O. RANKIN, M. D.
VIRGIL C. LARSON, M. D.
E. D. FURRER, M. D.
A. F. BARNETT, M. D.

Mr. Joe Hicks
355 East Main
Klamath Falls, Oregon

Dear Joe:

We are enclosing a copy of our family contract with the Booth-Kelly Lumber Company.

The dues mentioned in this contract are yet lower than they should be. We believe that it would be better to increase the price than to cut down on the type of service rendered.

You should remember that this contract is written with a group of people to whom we formerly furnished service and collected about 50% of the charges. Taking these things into consideration we are collecting more from the same group than we formerly did and our relationship with them is much more pleasant.

The doctors should keep in mind that such a contract will cover more families who are indifferent about paying their hospital bill and therefore, they need not expect to collect a 100% of their charges in any event. A cooperative understanding on the part of the doctors can make or break the success of such a plan.

We shall be glad to furnish any further information you desire on this contract.

Yours truly,

EUGENE HOSPITAL & CLINIC

By (Signed) MARVIN T. WARLICK
Business Manager

MTW:ld
Enc.

6470 EMPLOYEE'S FAMILY CONTRACT

THIS AGREEMENT made and entered into this the First day of March 1941, by and between the EUGENE HOSPITAL & CLINIC of Eugene, Oregon, party of the first part, hereinafter spoken of as THE CLINIC, and the BOOTH-KELLY LUMBER COMPANY, party of the second part, hereinafter spoken of as The SECOND PARTY.

WITNESSETH:

That THE CLINIC for the considerations hereinafter named hereby agrees to furnish medical, surgical and hospital services for the FAMILY of any employee of the SECOND PARTY who has made proper financial arrangements with, and has been accepted by THE CLINIC under the terms of this agreement. Such employee's family is hereinafter defined and limited in the following numbered sections:

1. MEDICAL AND SURGICAL SERVICE

(a) All necessary medical and surgical attention for sickness, accidents and operations, together with medicines and dressings as prescribed by the attending physician.

(b) All surgical operations, both major and minor, necessary in order to provide efficient service for members of the SECOND PARTY, including anesthetics, operating rooms and assistants.

(c) All clinical or laboratory tests and X-ray examinations and treatments as directed by the attending physician.

(d) Proper and adequate personnel and equipment to provide efficient diagnosis and treatment of disease, sickness or injuries.

(e) Office calls at convenient or regular office hours and consultation with any member of THE CLINIC staff or its authorized associated members. Emergencies shall be cared for at any time of the day or night.

(f) Immunization against smallpox, typhoid and diptheria will be provided by THE CLINIC.

(g) Physical Therapy treatments, including massage, ultra-violet, electra-therapy, hydrotherapy phototherapy and galvanism will be provided by THE CLINIC as directed by the attending physician.

(h) All service under this section is to be provided and rendered at the offices of THE CLINIC or its authorized physician.

(i) It is understood and agreed that medical and surgical service under the terms of this agreement shall be limited to six (6) months service for any one ailment, disease or injury.

2. HOSPITAL SERVICE

(a) Any member of the SECOND PARTY needing hospitalization will be provided such service upon the cash payment for such at the following daily rate and in addition to the regular monthly fee set forth elsewhere in this agreement:

Ward room	$2.50 per day
Private room	$3.50 per day

(b) In the event the member of the SECOND PARTY does not pay hospitalization room charges in cash on or before the date of dismissal from the hospital, such room charges shall be made at private patient rates.

6471 (c) Such service shall include all necessary hospital attention, bed, board, general duty nursing by graduate nurses, diets, routine laboratory work, use of operating rooms, anesthesia, surgical dressings, necessary medicines, dressings and appliances while in the hospital, and medical and surgical attention by staff doctors.

(d) All persons entering the hospital agree to abide by the rules and regulations of the hospital.

(e) Such hospitalization will be provided only when member of the SECOND PARTY is under the care of THE CLINIC staff or authorized associate members, and shall be limited to ninety (90) days for any one sickness or injury.

(f) Cases of disease quarantinable by the city, county or state authorities will be hospitalized by THE CLINIC in its isolation wards at the special rate of $3.00 per day. Nursing service is not included in this price and special arrangements must be made for the nurse service, the cost of which shall be assumed by the family receiving service. These charges are in addition to the regular monthly fee set forth elsewhere in this agreement.

(g) All hospital accomodations furnished by this agreement are to be provided at the Eugene Hospital, Eugene, Oregon, unless by special arrangements with THE CLINIC.

(h) It is understood and agreed that THE CLINIC is not to take trivial cases into the Hospital and is to be the final judge as to whether a patient is well enough to be discharged from the hospital or from treatment. Question of eligibility for treatment or for admission to the hospital is to be determined by what any reasonable or prudent man would do or require in case he was paying directly for like service. It is further understood and agreed that hospitalization under the terms of this agreement shall be limited to a total of ninety (90) days for any one ailment or injury.

3. HOME SERVICE

(a) Calls and usual service outside the offices of THE CLINIC or its authorized physician, shall be made on request of the patient. For such calls within the city limits of the respective Physician's office there shall be a charge of $1.00 per day-call and $2.00 per night-call. For calls from a patient residing outside the city limits, there shall be a mileage charge of fifty-cents ($.50) per mile from said physician's city limits to the patient's home. These charges shall be in addition to the regular monthly fee paid by the member of the SECOND PARTY.

(b) Where a patient is detained in the home by serious illness or injury THE CLINIC shall provide all medicines, dressings and laboratory work as provided by the terms of this contract, that may be prescribed by the attending physician.

4. LIMITATION OF SERVICE

(a) Cases for which the Eugene Hospital is not equipped to care and which it does not under ordinary circumstances accept, in the opinion of the attending physician or surgeon, including pulmonary tuberculosis, mental or nervous disorders, shall not be entitled to hospitalization under this agreement. Where the attending physician deems it advisable, preliminary hospitalization of such cases will be given hereunder, pending diagnosis.

(b) No service of any nature will be provided under this agreement by THE CLINIC for venereal diseases or direct consequences of same, results from the use of intoxicating liquors, narcotics or drugs, or
6472 violations of attempted violations of the law.

(c) It is understood and agreed that this agreement does not provide any of the following: The services of a private nurse at any time, dental work of any kind, radium treatment, ambulance service, eye glasses, permanent appliances, sickroom furnishings, nor medicines given for their food value or vitamin content, nor glandular products.

(d) None of the benefits provided by this agreement shall apply where injuries are received from a third party who is legally and financially responsible. In all such instances the usual charges shall be payable to THE CLINIC when collected or are collectable from said third party.

(e) Chronic diseases or injuries that have definitely existed prior to the time the member of the SECOND PARTY came under this contract, are not to be provided with the benefits of this agreement.

(f) It is understood and agreed that this contract does not provide any benefits or coverage for maternity cases nor for any conditions associated with or arising directly from such pregnancy, nor for pre-natal or post-natal care of a child. No child is eligible to enjoy

the benefits of this contract until such child has passed its sixth week of age. In the event the mother is under this coverage at the date a child is born such child is automatically fully covered by the terms of this contract at the end of the sixth week after birth.

(g) Where a member of the SECOND PARTY was under the Family coverage that proceeded this contract at the date of its cancellation or, where a member of the SECOND PARTY has been under this contract for a period of six months or more, when pregnancy occurs, such member, at his option, may cause all the benefits of this contract to be provided for his wife during pregnancy and childbirth upon the payment of thirty-five dollars ($35.00) to THE CLINIC. This sum to be in addition to the regular monthly dues paid by said member of the SECOND PARTY.

(h) Immediately following the above mentioned payment, Paragraph (f) of Section 4 shall become null and void during the remainder of said pregnancy term and the new-born child shall be automatically covered upon birth as one of said member's family. Such coverage shall include pre-natal and post-natal care of the baby, all delivery room charges, anesthetic and other necessary service at the time of delivery. Also the hospitalization of the new-born babe for the period the mother is in the hospital.

5. UNEMPLOYED MEMBERS

(a) This contract is intended primarily to provide coverage only for the employees of the SECOND PARTY. However, should a member of the SECOND PARTY become temporarily unemployed for any reason he may at the option of THE CLINIC continue this protection for his family by paying his monthly dues at the office of THE CLINIC. Such payment must be paid or arranged for not later than the 5th day of the month for which they apply.

6. SPECIAL PROVISIONS

(a) Complete and modern centralized offices, together with laboratory pharmace, and first class hospital accomodations shall be maintained by THE CLINIC at 1162 Willamette Street, Eugene, Oregon.

(b) THE CLINIC shall maintain a twenty-four hour telephone service by which communication can be had with those responsible for medical, surgical and
6473 hospital attention or by which needed service may be secured at other than regular office hours in emergencies or if urgently needed.

(c) Should a member of THE SECOND PARTY be outside Lane County, Oregon when injury or illness occur, THE CLINIC shall not be responsible for any expense incurred in the treatment of such. However, should said member return to Lane County he shall immediately be entitled to all benefits of this contract.

(d) Service under this agreement is conditioned upon the prompt payment of dues as specified in this contract, at the option of THE CLINIC.

(e) THE CLINIC shall furnish the business office of the SECOND PARTY blank tickets of identification which the SECOND PARTY shall issue to its accredited members whenever such members are in need of service. Such tickets when filled out by the SECOND PARTY shall be evidence that said member is in good standing and entitled to service under this agreement. THE CLINIC shall not be required to furnish any service to any member of the SECOND PARTY who is not entitled to a ticket for the current month.

(f) Where a member of the SECOND PARTY has, in addition to his family, an adult living with him and for whom he is directly financially responsible, such an adult may come under this coverage by the usual physical examination and acceptance by THE CLINIC and the monthly payment for said adult of the sum of $2.50.

7. DEFINITION

(a) The word "family" used in this contract shall be interpreted to mean "a wife and all dependent children under eighteen years of age who are not in any way employed by a third party".

8. CONSIDERATION

(a) IN CONSIDERATION WHEREOF, the SECOND PARTY agrees to collect from each employee on proper assignment or order to pay such specified sum as

will entitle this family to protection under this agreement. The monthly rates for such employee shall be as follows: Two dollars and fifty cents ($2.50) per month from each family consisting of a wife or a wife and two children; three dollars and fifty cents ($3.50) per month for each family consisting of a wife and more than two children.

(b) It is definitely understood and agreed that such payment under this contract shall be due on the first of the month following the month for which it applies, and shall be payable on or before the tenth (10th) day of said month.

9. DURATION OF CONTRACT

It is agreed by and between the parties hereto that this contract shall remain in full force and effect for a period of one year from date, and thereafter for such period of time as either or both contracting parties shall perform the duties herein specified, and that this contract can not be terminated by either party without sixty days (60) notice in writing, to the opposite party.

It is understood and agreed that any member may discontinue this coverage for his family at the end of any month, provided; that such member has given written notice of such intention to both parties hereto, at least sixty (60) days in advance of said time of rejection. THE CLINIC may at the end of any calendar month, at its option, discontinue to provide this coverage for any member of the SECOND PARTY provided; a sixty (60) day written notice has been given to both the Party of the Second Part and to said member prior to date cancellation becomes effective and provided, that such notification and cancellation shall in no way release the CLINIC from its obligations as outlined herein for any sickness or injury that said member's family sustained while under this coverage.

All members of the SECOND PARTY who are in good standing and are protected by the FAMILY coverage in force between the First and Second Parties hereto on the first day of February 1941 may continue under this contract without physical examination. Any employee of the SECOND PARTY not under this coverage on February 1, 1941 is eligible for protection under this contract
6474 provided the wife and children submit to a physical examination by the doctors of THE CLINIC and

the acceptance of the family be optional with and conditioned by the officers of THE CLINIC.

THE CLINIC reserves the right to cancel this contract, on sixty (60) days written notice, if at any time the number of employee families taking advantage of this plan shall fall below 50% of those eligible.

IN WITNESS WHEREOF, the parties hereto have caused this agreement to be executed in duplicate by their authorized officials this the First day of March—, 1941.

EUGENE HOSPITAL & CLINIC

By_____

Party of the First Part

BOOTH-KELLY LUMBER COMPANY

By_____

Party of the Second Part

Plaintiff's Exhibit 1176

6475

OREGON STATE MEDICAL SOCIETY
Bureau of Medical Economics
MEDICAL-DENTAL BUILDING
PORTLAND, OREGON

AFFILIATED MEDICAL
SERVICE BUREAUS

COQUILLE . . .
COQUILLE MEDICAL SERVICE BUREAU

EUGENE . . .
EUGENE HOSPITAL AND CLINIC
PACIFIC HOSPITAL ASSOCIATION

KLAMATH FALLS . . .
KLAMATH MEDICAL SERVICE BUREAU

LAKEVIEW . . .
LAKEVIEW HOSPITAL, INC.

MARSHFIELD . . .
COOS BAY HOSPITAL ASSOCIATION

MEDFORD . . .
SOUTHERN OREGON MEDICAL
SERVICE ASSOCIATION

AFFILIATED MEDICAL
SERVICE BUREAUS

MYRTLE POINT . . .
MAST HOSPITAL ASSOCIATION

OREGON CITY . . .
PHYSICIANS ASSOCIATION OF
CLACKAMAS COUNTY

PORTLAND . . .
MULTNOMAH MEDICAL SERVICE BUREAU

SALEM . . .
PHYSICIANS AND SURGEONS
HOSPITAL ASSOCIATION

July 3, 1941

IMPORTANT MEETING CONCERNING NEW DEVELOPMENTS AFFECTING THE MEDICAL PROFESSION AND THE HOSPITALS OF OREGON

The Portland Council of Hospitals is definitely planning to establish a hospital insurance plan in the near future. Any plan adopted in Portland will probably extend throughout the state eventually. It is highly important that the officers of local medical societies and approved medical service bureaus be conversant with the plans of the hospitals as they relate to medical practice.

Mr. Carl Flath, Assistant Director of Michigan Hospital Service, is in Portland for the purpose of conferring with representatives of the Portland Council of Hospitals. Mr. Flath recently addressed the Council of the Multnomah County Medical Society. His discussion was probably the most informative on this subject that has yet been heard.

The Bureau of Medical Economics has arranged a dinner meeting which will be addressed by Mr. Flath. This meeting will be held on Monday, July 7th, at 6:00 P. M. at the Mallory Hotel, S. W. 15th and Yamhill Street.

Officers of local medical societies and approved medical service bureaus are cordially invited to attend this meeting which will be very instructive as Mr. Flath is one of the leading authorities in the country on the subject of hospital service plans.

OREGON STATE MEDICAL SOCIETY
BUREAU OF MEDICAL ECONOMICS

(Signed) by George E. Henton
George E. Henton, M. D.
Chairman

Plaintiff's Exhibit 1177

6476

OREGON STATE MEDICAL SOCIETY
Bureau of Medical Economics
MEDICAL-DENTAL BUILDING
PORTLAND, OREGON

AFFILIATED MEDICAL
SERVICE BUREAUS

COQUILLE . . .
COQUILLE MEDICAL SERVICE BUREAU

EUGENE . . .
EUGENE HOSPITAL AND CLINIC
PACIFIC HOSPITAL ASSOCIATION

KLAMATH FALLS . . .
KLAMATH MEDICAL SERVICE BUREAU

LAKEVIEW . . .
LAKEVIEW HOSPITAL, INC.

MARSHFIELD . . .
COOS BAY HOSPITAL ASSOCIATION

MEDFORD . . .
SOUTHERN OREGON MEDICAL
SERVICE ASSOCIATION

AFFILIATED MEDICAL
SERVICE BUREAUS

MYRTLE POINT . . .
MAST HOSPITAL ASSOCIATION

OREGON CITY . . .
PHYSICIANS ASSOCIATION OF
CLACKAMAS COUNTY

PORTLAND . . .
MULTNOMAH MEDICAL SERVICE BUREAU

SALEM . . .
PHYSICIANS AND SURGEONS
HOSPITAL ASSOCIATION

June 28, 1941

Mr. J. L. Hicks, Manager
Klamath Medical Service Bureau
355 East Main Street
Klamath Falls, Oregon

Dear Mr. Hicks:

At the meeting of executives of approved medical service bureaus on April 24th, the Bureau of Medical Economics was requested to prepare a fee schedule for use in payment of services rendered to subscribers of approved medical service bureaus by non-staff physicians.

The Bureau prepared such a schedule and a copy was transmitted to the executives of the approved medical service bureaus under date of May 19th.

At the meeting of executives of approved medical service bureaus on June 27th, it was voted that, effective July 1st, the bureaus use this schedule in paying for services rendered to subscribers by non-staff physicians in cases in which non-staff physicians submitted bills at higher rates.

Very sincerely yours,

OREGON STATE MEDICAL SOCIETY
BUREAU OF MEDICAL ECONOMICS

(Signed) by John R. Caughell

Plaintiff's Exhibit 1179

6477 May 28, 1941

J. E. Morelock
Ontario, Oregon
c/o Oregon State Highway Shops

Dear Mr. Morelock:

We are in receipt of a copy of the letter you sent to the Physicians & Surgeons Hospital Association in Salem under whose coverage Mr. Lommasson is seeking Medical Service.

The reason for the answer coming from our Bureau, instead of the Salem Association is that Mr. Lommasson's coverage has been sub-contracted to the Klamath County Bureau, supposedly because he has been stationed in this County. However, if his residence has permanently changed

to Ontario, the Salem Group should be notified so that the coverage will again be issued by them, and not sub-contracted by ourselves.

Inclosed you will find a Treatment Requisition which we feel certain Dr. Emmett will accept and bill our Bureau for services, in as much as our Bureau is associated with the Multnomah Medical Service Bureau with whom he is connected.

Hoping this answers all question, and will make possible to Mr. Lommasson the service he requires, we remain,

Yours very truly,

Klamath Medical Service Bureau

JLH:js

Plaintiff's Exhibit 1180

6478 May 22, 1941

Mr. Willard Marshall
Physicians & Surgeons Hospital Assoc.
Salem, Oregon

Dear Willard:

Just received yours of May 17th with the inclosed medical contract, and State Employes Beneficial Society fee schedule. To say the least this is quite a document. After reading over the contract, the writer wonders how many sleepless nights you spent in deciding the pros and cons of such a document. Undoubtedly considerable thought on your part has been given to this contract.

Naturally you can expect the wholehearted support and cooperation of the Klamath Medical Service Bureau in the caring for patients covered by this contract. It would apper that the fee schedule would be more than satisfactory to the medical doctors whose services may be required. The writer awaits with interest any news or statistics evolving from the contract.

Taking this opportunity of thanking you for past favors, and with best personal regards, the writer remains,

Yours sincerely,

Klamath Medical Service Bureau

JLH:js

Plaintiff's Exhibit 1181

6479 August 16, 1940

Bob Hammond
Southern Oregon Medical Service Assoc.
Medford, Oregon

Dear Mr. Hammond:

We have been giving service on the California Public Utilities contract in Klamath county since about June 13, but still have not received from you a name list of those covered nor remittance. Undoubtedly this is an oversight and we are quite anxious to receive a name list of those under coverage as we have rendered service to four different employes already.

Taking this opportunity of thanking you for past favors and hoping the near future will bring us together in a discussion with the California Oregon Power Company contract.

Yours very truly,

KLAMATH MEDICAL SERVICE BUREAU

Manager

JLH:ms

Plaintiff's Exhibit 1182

6480 April 26, 1940

John R. Caughell
Oregon State Medical Society
Portland, Oregon

Dear Mr. Caughell:

In answer to yours of April 24, wish to state that in so far as our Bureau is concerned we are definitely opposed to the attitude taken by the Oregon State Medical Society in some matters with reference to hospital association coverage. We feel that to set a wage limit is a step in the wrong direction. It is difficult enough for the Doctor-owned Bureaus to convince a community as whole of an unselfish aim in the advancement of their function without having information of this kind available from our on State Medical Society. We are, therefore, going on record as asking that this kind of information be left entirely out of any leaflet printed supposedly for the advantage of the local Bureaus. Other than this we do not feel well versed enough in these matters to be of any assistance in the compiling of the leaflet.

Thanking you for the opportunity to criticise, we remain

Yours very truly,

KLAMATH MEDICAL SERVICE BUREAU

Manager

JLH:ms

Plaintiff's Exhibit 1184

6481

OREGON STATE MEDICAL SOCIETY
Bureau of Medical Economics
MEDICAL-DENTAL BUILDING
PORTLAND, OREGON

AFFILIATED LOCAL MEDICAL
SERVICE BUREAUS

EUGENE . . .
EUGENE HOSPITAL AND CLINIC
PACIFIC HOSPITAL ASSOCIATION

KLAMATH FALLS . . .
KLAMATH MEDICAL SERVICE BUREAU

LA GRANDE . . .
UNION COUNTY MEDICAL
SERVICE BUREAU

MARSHFIELD . . .
COOS BAY HOSPITAL ASSOCIATION

MEDFORD . . .
SOUTHERN OREGON MEDICAL
SERVICE ASSOCIATION

OREGON CITY . . .
ASSOCIATION OF CLACKAMAS
COUNTY PHYSICIANS

PORTLAND . . .
MULTNOMAH MEDICAL SERVICE BUREAU

SALEM . . .
PHYSICIANS AND SURGEONS
HOSPITAL ASSOCIATION

TILLAMOOK . . .
TILLAMOOK HOSPITAL ASSOCIATION

April 24, 1940

Mr. J. L. Hicks, Manager
Klamath Medical Service Bureau
Klamath Falls, Oregon

Dear Mr. Hicks:

The Bureau of Medical Economics is planning to have printed a simple and inexpensive leaflet outlining the ser-

vices available through the approved local medical service bureaus. These leaflets would be available to the bureaus for distribution to groups of employees contemplating subscribing for service.

In preparing this leaflet, we desire to have the advantage of the suggestions of each of the bureaus with respect to content and form. As soon as we receive these suggestions, we shall incorporate as many of them as possible in a tentative draft. This draft will then be resubmitted to the various local bureaus for criticism and comment.

Thanking you in advance for your kind cooperation, we are

Very sincerely yours,

BUREAU OF MEDICAL ECONOMICS OF THE
OREGON STATE MEDICAL SOCIETY

(Signed) by John R. Caughell

Plaintiff's Exhibit 1185

6484 THE CALIFORNIA OREGON POWER COMPANY

(Emblem)

MEDFORD, OREGON

HANCE H. CLELAND
PRESIDENT

March 28, 1940

Klamath Medical Service Bureau,
355 East Main Street,
Klamath Falls, Oregon.

Gentlemen:

Reference is made to your letter of March 8, 1940, the accompanying documents and the general matter of a renewal of our existing hospitalization contract or the entering into a new one.

There are certain matters with respect to your proposal which I will desire to discuss with you at greater length and concerning which I may require additional information prior to a final determination relating thereto.

I have today addressed a memorandum to the officers and managers of our company, including Mr. Bosworth, concerning this matter, in which I have advised, for rea-

sons therein mentioned, that today I renewed the contract with the Industrial Hospital Association for a period of six months within which time it is expected further consideration will be given your proposals. Mr. Bosworth will be at liberty to show you that memorandum.

It is my view that any contract which we may have with respect to hospitalization and other similar service for our employees, should cover our entire personnel. With that thought in mind it will be appreciated if you will give further consideration to your proposals to our company and submit them direct to the writer, with whom any matters relating to the entering into, modification or interpretation of a hospitalization contract will be taken up direct.

After receipt of your further advices I will communicate with you further and advise you with respect to the times and places when opportunity will be afforded your representatives, and those of the Industrial Hospital Association, to present the merits of your respective proposals to groups of our employees.

Very truly yours,

(Signed) HANCE CLELAND

hhc ks

6485

March 8, 1940

Mr. J. C. Boyle
Mr. H. P. Bosworth Jr.
Calif. Oregon Power Co., Employes

Gentlemen:

The Klamath Medical Service Bureau hereby sets forth for your information the following data with reference to our ability to properly handle the Medical Aid Contract with your group.

First, and of great importance, is the fact that this Bureau is a cooperative Doctor-owned Bureau. The Doctors being pledged to give their services to the Bureau and accept in payment any amount that the Bureau might be able to pay. This factor alone is one of the greatest guarantees of future solvency. In case of epidemics or extremely high cost of medical service, the important factor and extreme expense, lies in the payment of the medical service. It is on this factor alone that we base our assumption

that the Klamath Medical Service Bureau will at all times be financially able to fulfil their contracts with all groups.

A financial statement on the Klamath Medical Service Bureau might, without considering the above information, be of little value. We started with $6,600 in cash assets and will at the close of the fiscal year of operation still have on hand the same amount. The reason for this is that we pay our Doctors' fees on the basis of moneys left after all other debts have been paid.

The State laws of Oregon are, however, very strict with reference to Doctor-owned Medical Service Bureaus. It is required that we at all times maintain a $5,000 surplus in the form of authorized securities. We are also required to keep in full force and effect a $10,000 surety bond held in Salem by the State Insurance Commissioner. These two amounts are to guarantee fulfillment of any contracts we may write.

It might be well to remember that these amounts just set forth, as required by the State Insurance Commissioner, of any Bureau accepting Medical Aid contracts in this State, are not increased in accordance with volume of business written. By this token, the smaller groups are required to have a larger cash and surety guarantee, per dollars worth of business done than the companies doing a State wide business.

6486 As further guarantee of solvency, this Bureau carries a Liability Policy with the Metropolitan Insurance Company of New York with 25/50,000 dollar limits. This policy an indorsement for the protection of the employer in case of liability by nature of the Medical Aid Contract. It is also necessary that each individual Doctor in our organization carry a liability policy of his own.

We feel that the advantages of our contract over those of our competitors are as follows: First, large choice of Doctors offered by the Doctor-owned Bureau. Secondly, the Doctors' interest in the financial success of the Bureau and the fact that he is reimbursed by the Bureau for services rendered only, assures contracting parties of the cooperation of our Member Doctors. The enclosed copy of our contract will be evidence of the fact that our coverage is as complete as any offered.

If we were to accept the contract for your entire personnel, it would be necessary that we subcontract to the Southern Oregon Medical Service Bureau headquarters in Medford, Oregon, Mr. Hammond, Manager. We would, of course, prefer accepting a contract for the employes who spend over 50% of their time in the Klamath basin area. If the writer was sure whether or not you would prefer this contract to cover all California-Oregon Power Company employes, regardless of location, he would be able to take this matter up with the other Bureaus concerned and arrange for a satisfactory coverage.

Thanking you for this opportunity to present our plan and sincerely hoping to be of future service to your organization, we remain

Yours very truly,

KLAMATH MEDICAL SERVICE BUREAU

(Signed) Joe

Manager

JH:ms
Enc.

Plaintiff's Exhibit 1186

6494 February 19, 1940

Dr. F. H. Dammasch
Multnomah Medical Service Bureau
Portland, Oregon

Dear Dr. Dammasch:

In checking over the list of employes to be covered by our Bureau in this area, we find that you have not included the Chiloquin, Fort Klamath, Merrill, or Malin employes. In as much as we have Member Doctors in these points, it might be advisable to include any man stationed there in our contract. The Shell Oil Company in particular brought this to my attention.

It would seem that in corresponding with you we constantly ask favors. Would it be possible to give us any information favorable, is possible, with reference to the coverage of school teachers as a group. We are confronted with this problem at this time and must make an early decision.

Thanking you again for your cooperation and with best personal regards, I remain

Yours very truly,

KLAMATH MEDICAL SERVICE BUREAU

Manager

JH:ms

6495 MULTNOMAH MEDICAL SERVICE BUREAU

ATWATER 6393 PITTOCK BLOCK

F. H. DAMMASCH, M. D.
MEDICAL DIRECTOR

APPROVED BY THE OREGON
STATE MEDICAL SOCIETY

"THE DOCTOR OWNED BUREAU"
PORTLAND, OREGON

February 20, 1940

Mr. J. L. Hicks, Manager
Klamath Medical Service Bureau
Klamath Falls, Oregon

Dear Sir:

In response to your letter of February 19, we have checked Shell Oil Company subscribers and find the following four names to be added to your coverage: at Chiloquin, J. F. Yokum; at Merrill, Virgil J. Barron, Robert C. Cannell, and Montell Rountree; with none under coverage at Fort Klamath and none under coverage at Malin. In this connection, I have been advised that the Shell Oil Benefit contract will be terminated July 1 because the Company will not after that date make a contribution toward payment of contract fees. The local Personnel Manager, Mr. Menzies, is working with a committee of employes in an endeavor to supplant the present Standard Coverage with the Full Coverage contract. In view of this fact, may I suggest that you be prepared to offer to the Shell employes in your territory, probably on a collector plan basis, a Full Coverage contract.

With reference to the coverage of school teachers as a group, our experience is as follows:

During some six years we have collected from that group $37,262.43 and the account shows a profit of $2,829.-

77 as of July 1, 1939. These figures, of course, are based upon having paid on an average of approximately 60% of our fee schedule. I must add, however, that our rates for school teachers are $2.50 per month, payable six months in advance, or annually, as they prefer, up to the age of 55, at which time the rate increases to $3.00 per month. It is my opinion that the $3.00 rate could with justice be placed in effect at the age of 50 and that no subscriber be accepted for coverage if 50 years without a physical examination, with the further proviso that membership shall cease upon retirement of the teacher. This may not be necessary in your territory because the average age of the teachers employed there is probably much lower than the average age in Multnomah County.

In your letter of February 14 with reference to the employes of the Safeway Stores, we find that there is a Company plan in operation providing for the payment of weekly indemnities in sickness and a very limited hospitalization benefit, medical services not being included. We have from time to time sought to interest powers that be in our plan but find that the final word must always be given from the Main Office in Oakland, California, such matters being in charge of Mr. G. R. Silverthorne, Personnel Director, and Ross Farley, President of the Safeway Employes Association, both to be reached by addressing correspondence to Box 660, Oakland, California. In that connection, I am today writing the Physicians' Association of California in an attempt to interest them in this matter.

Trusting this information is what you require, I am

Very truly yours,

MULTNOMAH MEDICAL SERVICE BUREAU

(Signed) F. H. DAMMASCH, M. D.
Medical Director

FHD:LC

Plaintiff's Exhibit 1187

6496 A. CAMINETTI, JR.
INSURANCE COMMISSIONER

EUGENE P. FAY
CHIEF ASSISTANT INSURANCE COMMISSIONER

STATE OF CALIFORNIA
DEPARTMENT OF INVESTMENT

DIVISION OF INSURANCE

417 MONTGOMERY STREET
SAN FRANCISCO

February 10, 1940.

Klamath Medical Service Bureau
355 E. Main St.,
Klamath Falls, Oregon.

Subject: EXTENSION OF SERVICE TO COVER CALIFORNIA EMPLOYED GROUP.

Gentlemen: *Attention*: J. L. Hicks, Manager

This acknowledges receipt on January 25, of your letter of January 22, 1940.

Any solicitation, transaction, or negotiation of insurance in California, without Admission in California, is a misdemeanor.

However, we have no jurisdiction to prevent California people from going into Oregon to make contracts, which is what you seem to think will be done, nor can we prevent indemnities under these contracts from being extended to California people. Where the insurance contract is not made in California, and the insurer does not collect the premiums in California, and there is no solicitation in California, it is difficult to see where the California Commissioner has any jurisdiction in the matter.

Very truly yours,

A. CAMINETTI, JR.,
Insurance Commissioner

By (signed) HAROLD B. HAAS
Harold B. Haas
Assistant Insurance Commissioner.

HBH/eh

6497 January 22, 1940

State Insurance Commissioner
Sacramento, California

Dear Sir:

The Klamath Medical Service Bureau Incorporated under the Incorporate Laws of Oregon and authorized by the Oregon State Insurance Commissioner to write medical aid contracts in this state has had the question come up of covering by our contract, groups employed in the northern borderline section of California. We are, therefore, interested in knowing whether it is necessary for us to obtain a permit from your department before including these persons employed in California under our contracts. In further explanation, we might state that these groups have in the past and will in the future obtain all medical services from Oregon Physicians, in as much as, Oregon Doctors are nearest their point of employment. Most of them, if not all, are issued their pay checks from Oregon cities.

Full information with reference to the above will be greatly appreciated by our Member Doctors.

Thanking you in advance for an early reply, we remain

Yours very truly,

KLAMATH MEDICAL SERVICE BUREAU

Manager

JH:ms

6498 February 14, 1940

State Insurance Commissioner
Sacramento, California

Dear Sir:

On the twenty-second of January we wrote you with reference to rules and regulations regarding our accepting contract coverage of California residents. In as much as, we have a contract in question at this time we are very anxious for a reply to this letter.

Again thanking you for an early reply, we remain

Yours very truly,

KLAMATH MEDICAL SERVICE BUREAU

Manager

JH:ms

Plaintiff's Exhibit 1188

6499 MULTNOMAH MEDICAL SERVICE BUREAU

ATWATER 6393 PITTOCK BLOCK

F. H. DAMMASCH, M.D.
Medical Director

Approved by the Oregon State Medical Society

"THE DOCTOR OWNED BUREAU"
PORTLAND, OREGON

January 31, 1940

Klamath Falls Medical Service Bureau
Klamath Falls, Oregon

Gentlemen:

During your recent visit in Portland we discussed the matter of sub-contracting our subscribers in your city for coverage under your Bureau, but have as yet not heard whether official action was taken by your Bureau. We had hoped this could be consummated effective February 1, and would appreciate an early reply.

Very truly yours,

MULTNOMAH MEDICAL SERVICE BUREAU

(Signed) F. H. DAMMASCH M D
Medical Director

FHD:LC

February 1, 1940

F. H. Dammasch, M.D.
Medical Director,
Multnomah Medical Service Bureau

Dear Dr. Dammasch:

Yours of January 31, just received. Wish to state that at a meeting of our Board we discussed this matter of sub-contracting through the Multnomah Medical Service Bureau and the Board definitely approved of this procedure. We will, as a matter of course, assume all responsibility in fulfillment of your contract with parties concerned. The Board wished me to express their appreciation of your co-operative offer and state that they would be only too glad to assume responsibility at the earliest possible date.

Taking this opportunity of thanking you for your interest in our organization, we remain

Yours very truly,

KLAMATH MEDICAL SERVICE BUREAU

Manager

JH:ms

Plaintiff's Exhibit 1189

6500 February 19, 1940

Eugene Hospital & Clinic
Eugene, Oregon

Gentlemen:

As you probably have heard, twenty-nine of our local Doctors have formed the corporation titled Klamath Medical Service Bureau. We are writing you in the hope that you will be kind enough to give us some information with reference to cost of coverage for school teachers group. We have the opportunity of accepting or rejecting the Klamath County school teachers for their coverage. We have mentioned as a tentative rate $2.50 per month for our full coverage contract. Would you be kind enough to give us any information possible with reference to this type of coverage?

Thanking you in advance for any possible help and hoping to be able to return the favor at an early date, we remain

Very truly yours,

KLAMATH MEDICAL SERVICE BUREAU

Manager

JH:ms

§ 4712

Plaintiff's Exhibit 1190

6503

JOHN J. COUGHLIN
ATTORNEY AT LAW
1403 PUBLIC SERVICE BLDG.
PORTLAND, OREGON
ATWATER 7484

February 19, 1940

Mr. J. L. Hicks, Manager
Klamath Medical Service Bureau
355 E. Main St.
Klamath Falls, Ore.

Dear Mr. Hicks:

I received your letter of February 17th enclosing a copy of the by-laws and articles of incorporation of the Klamath Medical Service Bureau. Thank you very much for sending these enclosures.

Your letter stated that the Klamath County Medical Society had voted approval of your Bureau. I suppose you understand that the next step that the Bureau might like to take is to have the Bureau approved by the State Medical Society. I understand that Mr. Foley has sent you or Dr. Stearns a form upon which you can apply for approval of the Oregon State Medical Society.

Your letter also stated that you would like to have someone representing the State Society call upon you. As a matter of fact, that has already been arranged, and Mr. Caughell, who is the newly appointed assistant executive secretary of the State Society, is now on his way to southern Oregon. I believe he intends to be in Eugene Monday, in Medford Tuesday, and in Klamath Falls Wednesday and Thursday. He will of course call upon you when he arrives.

If there is anything further we can do to help you, please feel free to call upon us at any time.

Yours very truly,

(signed) JOHN J. COUGHLIN

JJC:BM

6505

JOHN J. COUGHLIN
ATTORNEY AT LAW
1403 PUBLIC SERVICE BLDG.
PORTLAND, OREGON
ATWATER 7484

December 21, 1939

Dr. Ralph W. Stearns
Medical Dental Bldg.
Klamath Falls, Ore.

Dear Doctor:

Thank you for your letter of December 18th. I was glad to hear that you had filed the articles of incorporation of your Bureau.

I would very much like to have a copy of these articles and also a copy of your by-laws when they have been adopted.

If there is any way I can be of service to you, please call upon me.

Yours very truly,

(signed) JOHN J. COUGHLIN

JJC:BM

Plaintiff's Exhibit 1195

6506 MINUTES OF MEETING, March 11, 1938.

The meeting was called at the office in the Barclay Building, with Dr. Cleland in the chair. Those present were Dr. Guy Mount, Dr. Graeme Strickland, Dr. W. O. Steele, Dr. Lee Strickland, Dr. W. Ross Eaton, Dr. Thomas Remly, Dr. E. H. McLean, Dr. Albert Mount, Dr. E. A. Hendry, Dr. A. H. Huycke.

Dr. Cleland gave a resume of the work the Industrial Committee had done, also discussed his visit to Salem regarding the Salem plan. It was moved by Dr. Eaton and seconded by Dr. Guy Mount that our Association accept for one year the Salem fee schedule.

There was a discussion regarding drugs, and it was left to Dr. Dammasch to purchase suitable drugs to be kept in the Association office, which will be dispensed by requisition blank which will be given to each doctor, these to be filled by Mrs. Olson.

There was a discussion regarding dentists. The dentists of Oregon City expressed a desire that we do not send any cases to the incoming dentist, who appears to be non-ethical. The matter of dentists' fees was also discussed. These matters were left to the Industrial Committee to be reported on at the next meeting. Dr. Dammasch also advised us that, as an extraction and x-ray specialist for dental work, Dr. T. W. Anderson gives the Multnomah Industrial Health Association the best results, and will do our work for the same fee he charges them.

Dr. Cleland appointed Dr. Guy Mount, Dr. Steele and Dr. Hendry to consider the best means for the division of the surplus fees at the end of the year.

The Industrial Committee was instructed to visit each mill and take up with the nurse her exact duties. It was moved by Dr. Eaton and seconded by Dr. Graeme Strickland that the employees may be instructed to come to the Association's office for treatment requisitions if inconvenient to go back to the nurse at the mill. Dr. Cleland was given authority to have forms and requisitions printed.

It was moved by Dr. Graeme Strickland and seconded by Dr. Guy Mount that we bind ourselves that April 1st, 1938, shall be the limit for receiving any cases from any outside contract of the National or Industrial Hospital Association. It was moved by Dr. Albert Mount and seconded by Dr. Hendry that this motion be tabled. This was carried, with the advice left to the committee to arrange time with the various contracts.

Dr. Steele discussed a plan promoted by the Association secretary by which fees may be obtained from them for various charity work done by the doctors. The attorney advised us to go slowly in this matter, and to consult the State Medical Society before committing ourselves.

(This exhibit, Exhibits 1196 and 1199 are minutes of the Physicians Association of Clackamas County.)

Plaintiff's Exhibit 1196

6508 MINUTES OF MEETING. October 28, 1938.

Those present were Drs. McLean, Stuart, G. H. Strickland, Albert Mount, Guy Mount, Cleland, Eaton, Hendry, Lee Strickland, Huycke.

In reference to the contract with the Huntley-Draper Drug Co., Dr. Dammasch reported that the man to whom Dr. Albert Mount referred in his complaint gave a full report to Mrs. Olson, substantiating completely Dr. Albert Mount's contention. He also reported that Mr. Harry Draper had made a denial. After considerable discussion, Dr. Albert Mount made a motion that the Huntley-Draper contract be voted upon at once. This was seconded by Dr. Eaton. An amendment to the motion, made by Dr. Graeme Strickland and seconded by Dr. Hendry that this contract be tabled until next meeting, was carried.

It was moved by Dr. McLean and seconded by Dr. Huycke that this Association defer making any future contracts until arrangements are made by the committee of the State Medical Society, as determined by the Bureau of Medical Economics, which would naturally govern our action. A time limit of two months was made to allow them to make some arrangements satisfactory to us.

It was moved that Dr. Huycke be our representative on the committee formed by the Bureau of Medical Economics.

A letter was read from Mr. Coughlin regarding Industrial Hospital debts.

A letter was read from Mr. Janney regarding taxable assets of our Association. It was moved by Dr. McLean and seconded by Dr. Hendry that this Association authorize the Executive Committee, with the assistance of Mr. Coughlin, to carry out satisfactory arrangements regarding Mr. Janney's letter.

Dr. McLean opened a discussion regarding the Bell Lbr. Co., and he made a motion, seconded by Dr. Graeme Strickland, that the Executive Committee make an endeavor to form a contract with the Bell Lbr. Co. If their efforts do not succeed, a recommendation should be made to the Multnomah Industrial Health Assn. to get in contact with them. The Executive Committee was authorized, also to contact personally the Avison Lumber Co. and the Colton Logging Co.

Dr. Eaton read a report regarding the September business. An authorization was given to notify the Huntley-Draper Drug Co. by letter of our action tonight.

It was moved by Dr. McLean and seconded by Dr. Stuart that, inasmuch as Mr. Coughlin saw fit to reduce his salary by the amount of $10.00 per month, it is recommended that this $10.00 be applied to the salary of Mrs. Olson, beginning November 1st, 1938.

Respectfully submitted,

(Signed) J. M. CLELAND

(Signed) A. H. HUYCKE
Secretary

Plaintiff's Exhibit 1197

6509 EXECUTIVE COMMITTEE MEETING, March 21, 1939:

Mr. C. A. Bruner and Mr. John Ream were present as guests of the Committee. There was a general discussion of operations during the past year, also the new contract.

• • • • •

The case of Vesta Goodfellow, of WPA Sewing Unit, was reported. She has recently left this group and is working for WPA in Salem. In February, she received attention from Dr. E. A. Lebold, who referred her to Dr. Joyce, in Portland. Mrs. Olson was instructed to advise her we were not liable for services of Dr. Joyce, since she was not referred to him by a member of our staff. Also, if she continues to pay premium, it will be necessary for her to pay at the rate of $2.25 per month, as specified in the contract for ex-employees.

In order to check on the rumor that some of the doctors were treating cases of National or Industrial Hosp. Assn., it was decided to ask Dr. McLean, as chairman of the Hospital Committee, to learn whether or not hospitals were admitting any hospital cases for those Assns. Also, if the Hospital Committee thinks it would facilitate their supervision of the Association cases, the Assn. would be glad to provide colored tags for Assn. cases.

(This exhibit, Exhibit 1198, and Exhibit 1200 are minutes of the Executive Committee of Physicians Association of Clackamas County.)

Plaintiff's Exhibit 1198

6510 EXECUTIVE COMMITTEE MEETING, October 24, 1939:

There was considerable discussion regarding emergency and subsequent care for patients under lay-owned hospital Associations, particularly in flat fee cases. It was agreed that each doctor should be notified by phone that our policy toward Doernbecher's in particular, which is not different from our policy toward lay-owned associations generally, shall be that the doctor should first instruct the patient to call the hospital association doctor, but if such service is not available and there is any question of life and death or serious result from the lack of care at the time, the doctor is authorized to render first-aid only. After emergency care is rendered, whether it be a flat-fee case or not, the patient should be referred to the association's doctor for further attention; if the patient requires subsequent hospitalization, then call the association's ambulance and have him transferred to the association's care in Portland. When the patient first requests treatment, the doctor or his secretary should determine the liability for service; if found that the man is covered by another lay-owned association, it is the doctor's duty to inform him that he does not work for any lay-owned association, and ask the patient to call the association under which he is covered and to let him know if unable to get service. Then, only if in the doctor's judgment the patient requires medical care that the other association cannot give in order to save him from death or disability he must render that service and then refer the case to the association concerned.

Request had been made for fee for ethyl chloride anesthetic (general) in cases of minor surgery, such as opening deep abscesses, suturing severe lacerations, etc. It was decided to pay the regular minor anesthetic fee of $4.50 in case of any general anesthetic administered in the office for minor surgery, whether it be ethyl chloride or ether, but that the doctor or his nurse must phone the business office for authorization to give such anesthetic with his reasons for doing so, prior to giving it, so that the Association may know the reasons for the charge, except in emergency.

Letter from Dr. Davis stating that he had cured Joe Zaller, was presented (refer to minutes of Exec. Comm. meeting

Mar. 28). It was decided that we should adhere to terms of our contract and reject any portion of this fee, for two reasons: (1) payment would establish bad precedent; (2) definitely not provided by our contract.

Regarding Dr. Wilson's bill for extraction of 12 teeth in case of E. Massinger without authorization, even though x-ray report from Dr. Weeks indicated only one infected tooth, it was agreed to pay him for extraction of four teeth, since we agree to allow that without authorization from the physician, but to quote the terms of our contract as the reason for rejecting payment of the additional teeth.

Banner-Courier's request for insurance approved by Executive Comm., provided they are able to comply with our limitations.

Re: Clackamas Greenhouse. Since only 9 employees are willing to subscribe, and since MMSB already has those covered through Nicklas & Son, it was felt advisable to leave them with MMSB and our doctors service
6511 them.

Mrs. Olson reported two cases of men from Crown Willamette who called at the office for treatment requisitions in order to obtain a slip from the doctor to go back to work, even though they had been off from work only a day or two and had not required a doctor before. It was suggested that Dr. Cleland telephone Mr. Ream and discuss this matter with him, suggesting that, unless the employee had been under the care of a doctor, it should not be necessary to require him to see a doctor before returning to work. In these two cases, it was agreed that if the doctor did examine the patient and render service, the regular fee should be allowed; if he merely wrote the statement, no fee should be paid.

Plaintiff's Exhibit 1199

6512 MINUTES OF MEETING, February 28, 1941:

Those present were Drs. Guy Mount, Lee Strickland, Graeme Strickland, Barr, Hendry, Mathews, Cleland, Steele, Chronovske, Trullinger and Huycke.

Minutes of last meeting read and approved.

Dr. Huycke gave a report on the drug situation, outlining the steps of its progress, starting with meetings with and demands of Jack Lynch giving its effect on various contracts and closing with the Hawley contract. The agreement between Hawley's and the Association extending services for one month, with medicines eliminated, was read and approved.

Financial statement as of January 31, 1941, was circulated among the members. No questions or comments.

In response to request as to opinions regarding length of time those people who are Pay Office subscribers may continue their protection if not employed elsewhere, also whether it would be necessary for them to work for hire, or if employment in own business would entitle them to protection, various opinions were given. It was moved by Dr. Cleland that we go on record as being willing to carry men who have left employment at one of our contract groups, so long as their income is below the comfort level set by the Bureau of Medical Economics. Amended by Dr. Graeme Strickland that we give a man continued membership in our association, no drugs, hospital service to be paid after the first two days' hospitalization, and to be limited to 21 days. Discussion of this amendment brought out the fact that many of these are entitled to insurance, since they are in the lower income bracket. The motion, as amended and re-stated by Dr. Cleland was that we shall contract with employees who have left our present contracts with the following exceptions: (1) those who are making more than the comfort level; (2) a time limit of six months; (3) certain limitations in this arrangement must be insisted on, that the patient pay the first two days in the hospital and after the first three weeks. Seconded by Dr. Mathews. Carried.

Moved by Dr. Mathews we accept those city employees who are not above the comfort level. Seconded by Dr. Hendry. Carried.

Dr. Huycke reported that Drs. Remly and Sweeney were not members of the County Medical Society. It was decided to let this ride until they reply to letters written by Mrs. Olson, advising them of this fact.

Dr. Huycke discussed those drugs which are to be furnished the mills. It was moved and carried that we do not remove mineral oil from the first-aid stations.

Dr. Huycke reported request of Hawley committee that some of the doctors go to each of two meetings of the Union and plead as fervently as they did to get the original contracts. This was tabled.

Plans presented by the Hawley committee in their meeting with Dr. Huycke today were: (1) That we present a new contract with an additional charge to cover medicines; (2) that unions organize and assume all responsibility, giving free choice of doctor. After discussion, most of it against such an organization, this matter was tabled.

6513 Dr. Steele reported on drug situation.

Letter from American College of Surgeons read by President regarding a meeting at Salt Lake City in March. Election of officers: Dr. Cleland nominated Dr. Huycke for President. Dr. Steele presented reasons why he should be continued in office, and seconded the nomination. Nominations closed.

Secretary: Dr. Guy Mount nominated Dr. Lee Strickland; seconded by Dr. Steele. Nominations closed.

Treasurer: Dr. Steele nominated Dr. Hendry; Dr. Cleland seconded it. Nominations closed.

Fourth member: Dr. Mathews nominated Dr. Steele; Dr. Steele nominated Dr. Mathews. Dr. Steele elected by flipping a coin.

Dr. Guy Mount mentioned the fact that the Doernbecher contract is still receiving service from Dr. Renfrew. It was suggested we request Mr. Caughill to contact Dr. Renfrew in regard to this situation.

Dr. Mathews was appointed as our representative to meetings of the Bureau of Medical Economics.

Respectfully submitted,

(signed) Illegible

Plaintiff's Exhibit 1200

6514 EXECUTIVE COMMITTEE MEETING, November 7, 1939:

At the meeting of October 24th, when the matter of care of patients who are covered by a lay-owned association, consideration was given a particular case of Dr. Guy Mount, who rendered service at 2:00 A.M. to a man injured in an automobile accident, which was a flat fee case. His secretary requested the opinion of the committee as to whether or not she should bill the National for this flat fee for services rendered. The decision of the committee was that "lay-owned associations have, to the knowledge of the Committee, sought to secure doctors' signatures on checks so as to establish a precedent for them of service done, whether willingly or unwillingly. In this case, the services were rendered for the patient, not for the National Hospital Assn., therefore the bill should be rendered the patient. If he is able to collect from the other party in the accident, so much the better."

It was moved by Dr. Eaton, and passed unanimously, that all doctors be notified that all chronic cases of any nature which should be operated on or chronic medical cases desiring services of specialists, should come before a board of two, these two being one representative from each hospital, and that they serve, without pay, for one month and be reappointed each month by the president of the Association. Also, the case must be completely worked up by the attending physician, presenting x-rays, laboratory work done and all other findings in connection with the case, before it comes before the consultation committee.

In view of the case of Ray Carlson, who has been employed in the office at Hawley's for approximately a month, and who has now called on the doctor for attention to a chronic condition from which he has suffered since the age of two, it was decided that the mill should be notified of the desire of the Association that office employees, as well as mill men, should submit to a physical examination before being accepted by the Assn. In this particular case, it was agreed that no fee should be allowed for this treatment, and that a letter should be written him advising him of that fact, also that he should report to his doctor for an examination, which examination should automatically release us from this condition as a pre-existing one.

After considerable discussion of the extent to which member physicians should go in the care of patients under lay-owned associations, a letter was drafted to be sent to each member, outlining the extent to which they are bound, ethically. Before sending out such letter, however, it is to be submitted to Mr. Coughlin for his opinion.

A letter was also written Mr. Collins, calling his attention to the fact that, through our state-wide affiliations, we can now service his contracts more efficiently than National can, and this letter was also to be referred to Mr. Coughlin.

Dr. Cleland reported that, in a recent conversation with Mr. Powell, he stated his desire to avail himself of our services upon the expiration of his present contract, and a letter of confirmation and appreciation was dicta-
6515 ted to him.

After considering a statement, in blank, from Dr. Fitzgibbon for services rendered Neal Whitney, it was decided to leave the determination of his fee to Dr. Dammasch.

Statement of Dr. Akin for $38.50 for the case of F. Fandrich, was approved, to be paid on the basis of 65%, as usual.

Dr. Cleland presented a very fine letter from Dr. Ruth Eaton stating her willingness to comply with our suggestion of unlimited adjustments to be paid on the same basis as the fees of member physicians.

In the case of A. Hedlund, in which the fee for fracture had been paid, the committee ruled that no additional fee should be allowed for the application of a walking cast, but that the flat fee covered all services rendered for the fracture.

Plaintiff's Exhibit 1201

6516

JOHN J. COUGHLIN
ATTORNEY AT LAW
1403 PUBLIC SERVICE BLDG.
PORTLAND, OREGON

January 10, 1939

Mrs. M. G. Olson
Clackamas County Physicians Assn.
Barclay Bldg.
Oregon City, Oregon

Dear Mrs. Olson:

Enclosed herewith you will find a suggested draft of an amendment to the by-laws of your association to be acted upon at the annual meeting on January 27, 1939.

You will also find enclosed herewith a suggested written notice to be sent to each member of your association at least three days before the date of the meeting.

You will recall that your by-laws provide that a three-fourths vote of the members present, provided a quorum is present, shall be necessary to amend your by-laws.

Yours very truly,

(signed) JOHN J. COUGHLIN

JJC:BM
Encs.

Plaintiff's Exhibit 1202

6521 SPONSORED BY THE OREGON STATE MEDICAL SOCIETY

OREGON'S APPROVED MEDICAL SERVICE PLAN

OREGON PHYSICIANS' SERVICE
(emblem)

337 PITTOCK BLOCK
PORTLAND 5, OREGON

November 20, 1943

Mrs. Miriam G. Olson, Manager
Physicians Association of Clackamas County
Barclay Building
Oregon City, Oregon

Dear Miriam:

Numerous inquiries have been received recently from school teachers of the Milwaukie School system concerning medical and hospital service. We have advised them that O.P.S. is not in a position to offer coverage inasmuch as Milwaukie is located in Clackamas County.

Possibly you may wish to contact this group. Apparently a Mr. Cameron, principal of the Milwaukie Junior High School, is the spokesman for the group of teachers. It is my understanding that representatives of the Blue Cross plan are working with this group quietly, attempting to sign them up. This information is passed along to you simply for what it might be worth.

Very best personal regards.

Sincerely yours,

Oregon Physicians' Service

(Signed) WILLARD C. MARSHALL
General Manager

WCM/jd

Plaintiff's Exhibit 1203

6522 SPONSORED BY THE OREGON STATE MEDICAL SOCIETY — OREGON'S APPROVED MEDICAL SERVICE PLAN

OREGON PHYSICIANS' SERVICE
(emblem)

471 PITTOCK BLOCK
PORTLAND 5, OREGON

October 24, 1945

Mrs. Miriam Olson, Manager
Physicians Association of Clackamas County
Barclay Building
Oregon City, Oregon

Dear Mrs. Olson:

Numerous physicians are beginning to return from the service to re-enter practice in Oregon, and also some new ones are starting to come to this state from other sections of the country. O.P.S. is desirous of obtaining cooperating agreements with all those new doctors who may be in good standing with their local medical societies such that we may include them on our list of cooperating physicians, surgeons and consulting specialists.

Some of these new men doubtless will be returning to Clackamas County from time to time, and we would appreciate your help in getting these men signed up on O.P.S. cooperating agreements wherever possible. Naturally the arrangements for the new men would be the same as those applying to previously cooperating physicians in your area.

An arrangement has been made whereby the names of these new men will be obtained approximately every two weeks from the Oregon State Medical Society and other information sources. If agreeable with you, we should like very much to send the names of these men from time to time so that you may contact and sign them up at your convenience. Naturally we will furnish a supply of cooperating agreement forms and other material to whatever extent may be required.

6523 Our last report indicates that Dr. Lowell S. McGraw has returned to practice in Molalla, Oregon. Of course, we realize that he might possibly sign up with the opposition such that we naturally would not want him on our list. Naturally you will be in a position to know the facts regarding this matter.

Any help you can give us along this line will be appreciated very much.

Kind personal regards.

Sincerely yours,

Oregon Physicians' Service

(Signed) Joseph E. Harvey Jr.
Division Manager

WCM:LR
Enclosure

Plaintiff's Exhibit 1204

6524 SPONSORED BY THE OREGON STATE MEDICAL SOCIETY — OREGON'S APPROVED MEDICAL SERVICE PLAN

OREGON PHYSICIANS' SERVICE
(emblem)

471 PITTOCK BLOCK
PORTLAND 5, OREGON

October 8, 1947

Mrs. Miriam Olson, Manager
Physicians Association of Clackamas County
Barclay Building
Oregon City, Oregon

Dear Miriam:

A newspaper campaign now is getting under way with reference to the new O.P.S. coverage programs. Radio and other forms of promotion will start in the fairly near future.

For your information we are sending under separate cover a packet of material pertaining to these new programs. Cooperating physicians throughout the state recently received this same data. If you should have any questions concerning the new programs, please feel free to call on us at any time.

Any inquiries pertaining to employed individual and/or family coverage which may possibly be received from your county will be forwarded on to you, in accordance with our previous understanding.

Very best personal regards,

Sincerely yours,

Oregon Physicians' Service

(Signed) WILLARD
General Manager

WCM:LR

Plaintiff's Exhibit 1205

6525 SPONSORED BY THE OREGON STATE MEDICAL SOCIETY — OREGON'S APPROVED MEDICAL SERVICE PLAN

OREGON PHYSICIANS' SERVICE
(emblem)

1214 S. W. SIXTH AVE.
PORTLAND 5, OREGON

July 13, 1949

Mrs. Miriam French, Manager
Physicians Association of Clackamas County
Barclay Building
Oregon City, Oregon

Dear Miriam:

The opportunity of talking with you this morning over the telephone was appreciated. As agreed in our conversation, I am writing you herein concerning some of the problems which have confronted O.P.S. and concerning some of our plans and hopes for the future.

As you already know, O.P.S. operated for some years on the basis of maintaining only three local pools, with the remainder of the state combined in one sizable "state" pool. The original advantages attributable to the state pool type of operation included uniformity in handling of procedures, wider spread of risk and certain other desirable aspects. Frankly, the state pool arrangement operated fairly well for quite a long time, principally during the period of the war and for sometime afterwards. During the war and post-war period when subscribers were not quite so willing to leave their jobs to obtain elective types of medical service and when physicians had more regular work than they normally could accomplish and as long as hospital beds were practically unavailable or at least very difficult to

obtain, O.P.S. enjoyed more or less automatic checks on the rendering of services from all standpoints.

However, during the past year or two we have seen certain rather definite changes take place. Many subscribers have been willing to take time off to have elective medical or surgical work done. Many additional doctors have entered practice in various sections of Oregon. Most doctors seem to have more available time for treatment of patients than was true sometime ago. In many areas hospital beds have become more available for one reason or another. All of these things have caused an increase in service demands and an increase in billings for such service to an extent that sometime ago seemed to necessitate a change in our methods of handling the entire situation. The need for local supervision and/or policing of claims and billings at the physician committee level has become more important than previously.

6526 As a result, instead of the previous pool set-up as outlined hereinabove, the entire area of O.P.S. operation in Oregon has been broken down into seventeen separate local or area pools with segregated local accounting and supervision on each. As you will readily see, this change has accentuated the difficulties encountered in a few areas but we also have gained the important advantage of focusing the attention of the physicians located in the difficult areas to the problems involved such that some definite curative steps have been instituted. On the other hand, the good experience areas have remained good and do not show signs of deterioration. While it is true that we have encountered some very bad experience in the difficult areas during recent months, it appears by now that enough remedial action has been instituted to start these previously difficult areas back on the track of improved operating results. I am sure that you will see what is meant by this explanation.

Doctors handling O.P.S. cases arising from any particular area of the state have been paid according to the percentage existing in that particular pool for that payment period. Thus any cooperating physician may have received payments for services at several percentage levels during a payment period. While I readily admit that this method probably has been confusing upon some occasions, nevertheless, it has seemed to be the system which best fit the existing needs at least for the time being. However, I believe that our recent payment methods for the situation

probably should be revised into a more standard and readily understandable system and it is my impression that representatives of all the approved bureaus in Oregon, including O.P.S., should get together to set up some agreeable arrangement for this type of payment.

While by no means all of the local pools have fully corrected their difficult experience up to this point, definite steps are in evidence that substantial corrections are being attained. It is our belief that a lesser amount of difficulty will be encountered during the balance of this year.

Another important point certainly should be mentioned. O.P.S. now is in the process of making statistical analyses of all of its accounts according to industry classifications. We already have started using this information in some areas through the process of changing "loss" accounts to a more limited type of contract form. It is my belief that O.P.S. will change over all of its loss accounts everywhere in the state to more limited contracts probably by not later than the first of the year, with many of them being changed before that. As you can see, these changes are intended to improve the actuarial experience on certain accounts in particular and on the average of all accounts in general, and it is my belief that a gradual and definite improvement already is being noticed in many parts of the O.P.S. operation, although not in all as yet.

6527 You may be assured that we are doing everything in our power to improve the picture as rapidly as possible. Of course, you are fully aware that O.P.S. is only one of many prepayment organizations which have experienced very difficult times during the past months and which are contemplating necessary changes to make desired corrections. The high level of economics of these times seems to indicate the need for a permanent change such that certain "automatic brakes" will be applied in the future to this type of service whereas such brakes did not seem to be necessary in the old days. At the present time O.P.S. is aiming at a two-sided picture, with statewide uniformity in contracts, rates of dues. Fee schedule and in some other important ways, while at the same time obtaining a much greater degree of local or area supervision and/or policing at the physician committee level of claims and billings. You may have noticed that this same type of change in one form or another is taking place in some other states and for about the same reasons as stated herein. This apparently has been a very rugged readjustment period but most of us feel that the picture should

continue to improve to a point where the year 1950 should show a more permanently favorable type of operation.

In our telephone conversation I mentioned to you that I recently discussed with Max Wright and Larry Brown the desirability of holding a bureau managers' meeting soon such that problems may be discussed and, if possible, settled and such that our inter-bureau liaison may be reconstituted somewhat along the lines of our old managers' group. Larry and Max expressed interest in doing this and you did also. With these thoughts in mind, I wish to suggest that our managers' group hold a meeting starting at 12 noon on Thursday, July 21, at the O.P.S. Salem Office. Salem seems to be a reasonably central point. We will see that lunch is provided for the group. At your early convenience please advise me as to whether this date will be satisfactory from your standpoint.

Kind regards and thanks for calling me.

Sincerely yours,

Oregon Physicians' Service

(Signed) WILLARD C. MARSHALL
General Manager

WCM:LR

Plaintiff's Exhibit 1206

6528 SPONSORED BY THE OREGON STATE MEDICAL SOCIETY — OREGON'S APPROVED MEDICAL SERVICE PLAN

OREGON PHYSICIANS' SERVICE
(emblem)

1214 S. W. SIXTH AVE.
PORTLAND 4, OREGON

July 7, 1949

Dear Doctor:

May, 1949 fee schedule percentages for the various Pools are as follows:

May 1949
Percent of Fee
Schedule

Central (Salem)	90%	State	0%
Jackson	100%	Multnomah	70%
Josephine	100%	Crook	100%
Douglas	100%	Eastern Oregon	75%
Yamhill	0%	Washington	100%
Linn	100%	Columbia	60%
Marion-Polk	70%	Clatsop	75%
Lincoln	100%	Central Oregon	0%
Benton	100%	Mid-Columbia	100%

Three Pools, were unable to make any payment for this month. However, in a number of Pools that have had poor financial experience during recent months the work of the local Supervisory Committees' is beginning to show results —with marked improvements for the month of May.

Very truly yours,

Oregon Physicians' Service

Plaintiff's Exhibit 1207

6529

Corvallis, Ore.
March 2, 1939

The regular Monthly Meeting of the C.W.M.S. was held at the Hotel Benton at Corvallis March 2, 1939.

Approx. 30 members were present.

In the abscence of Pres. Booth and Vice-pres. Price, Dr. Garnjobst, pres. elect presided.

Minutes of the previous meeting were read and approved.

Dr. A. A. Fisher, Lebanon, Drs. Willard J. Stone and L. B. Gould of Corvallis were admitted as members into the Society.

• • • • •

L. M. B. Secy.

Plaintiff's Exhibit 1208

6530

Eugene, Oregon
October 5, 1939

The regular monthly meeting of the Cent. Will. Med. Soc. was held at the Hotel Osburn, October 5th, 1939.

President-elect Dr. H. Garnjobst presided in the absence of Dr. Booth. Approximately 30 members attended.

Minutes of the previous meeting were read and approved. No meeting was held in September at Newport, as previously, due to State meeting held at Gearhart.

Applications for membership into the society were read and passed to the board of censors for approval. The following applied for membership:

Dr. Norman E. Marsh of Toledo.
Dr. Harold E. Shuey of Cottage Grove.
Dr. F. J. Epeneter of Harrisburg.

A report on the State meeting at Gearhart was given by Dr. Chas. E. Hunt the new president of the State Society. Dr. Hunt explained that the following program would be stressed by the officers of the Society for the ensuing year:

1. Post graduate study.
2. Public relationships.
3. Medical economics.
4. A monthly bulletin.

• • • • •

(Signed) L. M. Bain
Secretary.

Plaintiff's Exhibit 1209

6531

Eugene, Oregon
Dec. 7, 1939

Regular monthly meeting of C. W. Med. Soc. held at Hotel Osburn at 6:30 P.M. Approx. 40 members present with several guests from the Polk-Yamhill-Marion Medical Society.

Dr. Routan and Warden Alexander from the State Penitentiary were also guests of the Society.

• • • • •

Election of Officers followed, with the following members elected:

Pres: Dr. H. Garnjobst, Corvallis
Pres-elect: Dr. C. Donahue, Eugene
Sec-Treas: Dr. E. Kelley, Corvallis
Vice-pres: Dr. G. E. Fortmiller, Albany
Censor: Dr. R. Huran, Brownsville

• • • • •

Meeting adjourned.

(Signed) L. M. Bain
Secy.

Plaintiff's Exhibit 1210

6532

Corvallis, Oregon
March 7, 1940

The regular monthly meeting of the Central Willamette Medical Society was held at the Benton Hotel in Corvallis on March 7, 1940. Thirty-five members were present.

The meeting was opened by President Henry Garnjobst.

The reading of the minutes of the February meeting were read and approved.

All communications were read.

Dr. Hunt, President of the State Society spoke on behalf of contributions to the National Physician's Committee. He also urged members to attend the State Meeting, in September at Eugene, Oregon. Discussion of National Physicians Committee by Dr. Donahue and Dr. Furrer. Dr. Furrer moved that the Central Willamette Medical Society send $25.00 to the National Physician's Committee, seconded by Dr. Zimmerman, and passed.

Dr. Romig, Eugene, discussed need for 100% cooperation in the medical profession in some of our present problems. Dr. Kent seconded Dr. Romig's suggestion in regard to being back of the State Society. Discussion followed by Drs. Kelley and Hunt.

Relative to program of Central Willamette Medical Society being encroached on by Lane County Society. Discussed by Drs. Beardsley, Furrer and Booth.

• • • • •

(Signed) E. H. Kelley
E. H. Kelley, M.D.
Sec'y-Treas.

Plaintiff's Exhibit 1211

6533

Eugene, Oregon
November 7, 1940

A joint meeting of the Central Willamette Medical Society and Lane County Medical Society was held at the Osburn Hotel on November 7, 1940. Approximately 60 members were present.

Dr. H. Garnjobst, President of the Central Willamette Society presided and asked Dr. R. M. Overstreet, Secretary-Treasurer of the Lane County Medical Society to introduce the speakers for the evening's scientific meeting.

• • • • • •

(Signed) E. H. KELLEY
E. H. Kelley, M.D.
Sec'y-Treas.

Plaintiff's Exhibit 1213

6534

Albany, Oregon
December 5, 1940

The regular monthly meeting of the Central Willamette Medical Society was held at the Albany Hotel on December 5, 1940. Approximately forty members were present.

• • • • • •

Election of officers for 1941-1942 followed with following being elected.

Dr. M. M. Woodworth, Albany, Pres.-elect
Dr. Barnett, Eugene, Secretary-Treasurer
Dr. Paden, Brownsville, Vice-president
Dr. D. C. Reynolds, Corvallis, Censor

• • • • • •

(Signed) E. H. KELLEY
E. H. Kelley, M. D.
Sec'y-Treas.

Plaintiff's Exhibit 1215

6535

Eugene, Oregon
Dec. 4, 1941

The regular December meeting of the Central Willamette Society was held at the Osborne Hotel on Dec. 4th with Dr. Chas. Donahue presiding. Dr. Barnett being absent, Dr. Phetteplace acted as Secretary. About twelve members were present.

Pres. Dr. Donahue appointed the following members as a nominating Committee: Dr. Epeneter, Dr. Fortner and Dr. Kent. Members appointed previous meeting were all absent. The members of the previous meeting were read and approved, while the nominating Committee was deliberating.

The application of Dr. Murry Bates for membership was again read and vote was taken. Dr. Bates was unanimously elected to membership.

A letter from—Sadie Orr Dunbar from the committee on "Nutrition for Defense" was read.

Dr. Donahue summarized the activities of the Society for the past year showing that a very interesting and instructive series of scientific programs have been offered to the membership during the past twelve months.

The nominating committee returned the following list of candidates:

President—Dr. Woodruff of Albany
Pres. Elect.—Dr. Reynolds of Corvallis
Vice. Pres.—Dr. Phetteplace of Eugene
Secretary—Dr. Hurd of Albany
Censor—Dr. James Stewart of Eugene

Dr. Romig moved and Dr. Furrer seconded the motion that the nominations be closed and the secretary be instructed to cast an unanimous ballot for these nominees. The motion was carried unanimously.

The business meeting was adjourned for the scientific session. Dr. Theo. Adams of Portland presented a very interesting and instructive paper—"Bleeding in the Third Trimester of Pregnancy."

The meeting was adjourned.

(Signed) Dr. Carl Phetteplace, Secy.

(Signed) A. F. Barnett, M.D.
A. F. Barnett, M.D.
Sec. & Treas.

Plaintiff's Exhibit 1216

6536 Osburn Hotel, Eugene, Oregon
Thursday, December 10, 1942

The meeting was called to order by President Woodworth. The minutes of the May meeting and of the October meeting at Camp Adair were read and approved.

A nominating Committee was appointed by the President, with Dr. Beardsley, Chairman, and Drs. Reynolds and Hurd. The following officers were nominated:

President-elect: Dr. Barnett
Vice-President: Dr. Hurd
Sec.-Treasurer: Dr. Fortner

Censors:

1. Dr. Booth—Three year term.
2. Dr. Waldo Ball—One year to complete the term of Dr. Reynolds, the new President.

It was moved and passed that the nominations cease and the above Officers be elected. Dr. Kent gave an informal report of the last State Council meeting, mentioning the growth of the Oregon Physicians Service. She stated that the "Oregon Plan" of prepaid industrial medical care had received favorable comment at the Chicago meeting of State Medical Secretaries.

• • • • •

E. L. Hurd, Secretary

Plaintiff's Exhibit 1218

6537 CENTRAL WILLAMETTE
MEDICAL SOCIETY

BALL BUILDING
CORVALLIS, OREGON

March 20, 1946

The joint meeting of the Lane County and Central Willamette Medical Societies was held at the Eugene Hotel, preceded by buffet supper at 6:30 P.M. The Lane County Medical Society acted as hosts for the evening.

Dr. Stewart opened the meeting, introducing new members and returning veterans from Eugene, after which Dr.

Ball introduced new members from outside Eugene and our guests. The meeting was then turned over to Dr. Whitelaw, president of the Central Willamette Medical Society. Applications for membership in our society were read as follows:

Dr. L. A. White	Dr. Paul N. Scott
Dr. H. Elliott Scoles	Dr. L. M. Hilt
Dr. H. H. Faust	Dr. F. P. Girod
Dr. Margaret Tingle	Dr. R. M. Wade
Dr. H. T. Gentle	Dr. G. K. Hemphill
	Dr. K. J. French

Dr. Berthel H. Heming of San Francisco, our guest speaker, was then introduced as was Dr. Spalding, President of Oregon State Medical Society, who introduced Dr. Carey of the Veterans Administration. Dr. Henning addressed the society as a representative of the American Legion, Department of California. He presented a very interesting paper on "Care of Veterans under California Physicians Service".

• • • • •

(Signed) WALDO W. BALL
Waldo W. Ball
Secretary

Plaintiff's Exhibit 1219

6539 SPONSORED BY THE OREGON STATE MEDICAL SOCIETY — OREGON'S APPROVED MEDICAL SERVICE PLAN

OREGON PHYSICIANS' SERVICE
(emblem)

471 PITTOCK BLOCK
PORTLAND, OREGON

Dr. Waldo W. Ball, Secretary
Central Willamette Medical Society
Ball Building
Corvallis, Oregon

Dear Dr. Ball:

This is in reply to your recent letter which first came to my attention today upon my return from a trip to Chicago.

I shall be pleased to meet with the Central Willamette Medical Society at Lebanon on Thursday, May 30, for the purpose of discussing various matters pertaining to Oregon Physicians' Service, as suggested in your letter. At your convenience please advise me concerning the hour and place of the meeting.

Sincerely yours,

Oregon Physicians' Service

(Signed) W. C. MARSHALL
General Manager

WCM:LR

Plaintiff's Exhibit 1220

6540

CENTRAL WILLAMETTE
MEDICAL SOCIETY

BALL BUILDING
CORVALLIS, OREGON

May 30, 1946

The regular meeting of the Central Willamette Medical Society was held at the Hotel Lebanon with Dr. Whitelaw presiding. Sixty were present. This being ladies night, most of the members and guests were accompanied by their wives.

Minutes of the last meeting were read and approved. Dr. Whitelaw appointed a committee of censors consisting of Drs. Morgan, Garnjobst, and Hurd. The names of Dr. L. A. White, Dr. H. Elliott Scoles, Dr. H. H. Faust, Dr. Margaret Tingle, Dr. H. T. Gentle, Dr. Paul N. Scott, Dr. L. M. Hilt, Dr. F. P. Girod, Dr. R. M. Wade, Dr. G. K. Hemphill, Dr. A. J. Franch, and Dr. Chas. E. Kremer were approved for membership. Motion moved and seconded the rules be suspended and these Doctors be accepted for membership in our Society.

An invitation from Dr. Hardiman, President of the Lincoln County Medical Society, to the members of the Central Willamette Medical Society for a meeting to be held in Newport, August 31st, was approved.

Dr. Whitelaw then discussed our interest in prepaid medical care and introduced our guest speaker Dr. W. C. Marshall, General Manager of O.P.S. Dr. Marshall told of the organization of O.P.S. in 1941, intended to be available

in all the counties of our state. The staff of O.P.S. consists of 906 doctors who constitute 90% of the practicing physicians of our state. O.P.S. is now operating in 32 of the 36 counties, with 60,000 employee subscribers. Explanation was made as to what is required in caring for veterans under O.P.S. Cost of hospital care has increased 42% within the past four years, and there has been an increase in the cost of nursing, ambulance service and drugs. For the most part, doctors fees have not been increased. After June 1st, 1946, rates under O.P.S. will be increased to $3.00. Oregon State Medical Society has authorized family coverage program which is now being drawn up and presented in only those counties which have authorized or approved this contract. This service is only offered to the heads of families already covered under the employee group plan. O.P.S. fits well into the program being sponsored by the American Medical Association. The meeting was then opened for discussion and the following facts stated by Dr. Marshall.

Approximately 45% of the fees collected under O.P.S. are paid to doctors. This should be increased to 50%. Hospitals which previously derived 12% to 15%, now derive 25%. Overhead and administration 12% and the reserve has been established which constitutes 6.71% of the total revenue received under O.P.S. Nurses are paid between 2% and 3% of the total revenue obtained.

(Signed) WALDO W. BALL
Secretary

Plaintiff's Exhibit 1221

6542 MEMBERSHIP—1946 (November)

CENTRAL WILLAMETTE MEDICAL SOCIETY

BALL BUILDING
CORVALLIS, OREGON

ALBANY:

Bain, L. M.
Bohl, G. W.
Hurd, E. L.
Hosch, J. F.
Wade, R. M.
Woodworth, M. M.

CORVALLIS:

Ball, Waldo W.
Faust, H. H.
Fortner, W. H.
Francis, H. M.
Gearey, V. S.
Garnjobst, H.
Johnson, Wm. T. (Rt. 3)
Kelley, E. H.
Kremer, Chas. E.
McKellar, H. R.
Marcum, R. W.
Goldberg, Ben
Reynolds, D. C.
Rozendal, P.
Scott, Paul N.
Tartar, N. L.
Whitelaw, H. N.
Robb, Tom (Philomath)

COTTAGE GROVE:

Axley, Harold

FLORENCE:

Dunn, N. J.

HARRISBURG:

Clark, D. G.

LEBANON:

Booth, J. C.
Herron, Ralph E.
Irvine, N. E.
Parker, Dr.

NEWPORT:

Hardiman, Dr.
Thurtell, W. S.

6543 SCIO:

Prill, A. G.

SWEETHOME:

Langmack, R. S.
French, A. J.

TOLEDO:

Callender, O. N.
Halferty, D. A.
Hellwarth, F. M.
Kauffman, H. R.

WALPORT:

Edwards, F. G.

6544 EUGENE

LANE COUNTY MEDICAL SOCIETY MEMBERS

Names	Address
Emerson Abbott	Eugene Hospital & Clinic
H. R. Allumbaugh	Miner Building
W. H. Chapman	Miner Building
C. D. Donahue	Miner Building
L. A. Edblom	Miner Building
E. D. Furrer	Miner Building
I. R. Fox	Miner Building
E. L. Gardner	Miner Building
H. T. Gentle	Broadway Building
G. F. Guldager	Miner Building
O. R. Gullion	391 W. 8th St.
M. K. Hartzell	Miner Building
Dr. & Mrs. Fred Miller	University of Oregon
G. K. Hemphill	Miner Building
L. M. Hilt	Miner Building
M. G. Howard	Miner Building
S. J. Hoffman	Miner Building
C. E. Hunt	Miner Building
G. I. Hurley	Miner Building
M. S. Jones	Springfield, Oregon
L. S. Kent	Miner Building
R. C. Knott	Miner Building
John Kuykendall	Eugene Hospital & Clinic
H. E. Lamb	Tiffany Building
Virgil Larsen	Eugene Hospital
C. R. Lindgren	Rt. #4 Eugene
T. M. Lundy	Eugene Hospital
Madeline Marr	City Hall
T. A. McKenzie	Eugene Hospital
K. D. McMilan	Miner Building

Names	Address
D. E. Moore	Miner Building
G. S. Morgan	Miner Building
W. B. Neal	Eugene Hospital
A. H. and H. H. Norton	Eugene Hospital
R. M. Overstreet	Miner Building
A. B. Peacock	Miner Building
C. H. Phetteplace	Miner Building
W. T. Pollard	Junction City
E. O. Rankin	Eugene Hospital
H. E. Scoles	Miner Building
E. L. Sundquist	2271 Agate Street, Eugene
H. G. Talbot	Miner Building
C. D. Thompson	Eugene Hospital
Margaret Tingle	Miner Building
G. C. Varney	Springfield, Oregon
M. V. Walker	Walker Clinic
L. A. White	Miner Building
F. J. Wooliever	Eugene Hospital
A. O. Waller	Miner Building
M. T. Wood	Walker Clinic
S. M. Richmond	Miner Building
W. E. Harris	Westfir, Oregon
6545 J. C. Kennedy	Miner Building
W. M. Weiseth	Miner Building
L. T. Campbell	Eugene Hospital
R. S. Rogers	Junction City, Oregon
R. P. Christenson	Miner Building
D. C. Stanard	Miner Building
C. W. Robbins	Tiffany Building
James Bradley	Eugene Hospital
D. B. Slocum	Miner Building
A. P. Martini	Walker Clinic

Plaintiff's Exhibit 1222

6546 CENTRAL WILLAMETTE MEDICAL SOCIETY

BALL BUILDING
CORVALLIS, OREGON

November 15, 1946

A joint meeting of the Lane County and Central Willamette Medical Society was held at the Eugene Hotel, preceded by dinner at 6:30 P.M.

Minutes of the last meeting were read and approved. Applications for Dr. Martini and Dr. Halferty, referred to the committee consisting of Drs. Fortner, Bohl, Kaufman and Fox, were approved and they were unanimously elected to membership in our Society.

Our president then appointed a nominating committee consisting of Drs. Barnett, Miller and Chapman, to nominate officers for 1947 and 1948. They nominated Dr. D. B. Slocum, president for 1947 and Dr. R. P. Christensen, Secretary. Dr. Callender was nominated president elect for 1948. These nominations were presented and approved unanimously.

* * * * *

(Signed) WALDO W. BALL
Waldo W. Ball
Secretary

Plaintiff's Exhibit 1225

6547 CENTRAL WILLAMETTE MEDICAL SOCIETY

ROSTER OF MEMBERSHIP.

CENTRAL WILLAMETTE MEDICAL SOCIETY.

6548 MEMBERSHIP 1949

CENTRAL WILLAMETTE MEDICAL SOCIETY

Box 322
ALBANY, OREGON

ALBANY, OREGON

Bain, Lyle M.
Blanchat, A. D.
Bohl, George W.
Cowger, R. C.
Endicott, Jr. Wm. R.
Hosch, J. F.
Hurd, E. Lew.
Jensen Jr, Arne S.
Johnstone, A. E.
Roley Willard C.
Wade, Ralph M.
Woodworth, M. M.
Yaillen, Carl S.

CORVALLIS, OREGON

Anderson, H. J.
Asbury, Frederick R.
Aumann, K. W.
Ball, Waldo W.
Bosworth Ralph L.
de Neules, Edgar A.
Faust, H. H.
Folts, Lynd L.
Fortner, W. H.
Garnjobst, Henry
Garnjobst, Wm. M.
Gearey, Verne S.
Giffin John S.
Goldberg, Benjamin
Howard E. W.
Johnson, Wm. T.
Kelley, E. H.
Kremer, Jr., Charles E.
Marcum, Robert W.
Mench Robert M.
Reynolds, D. C.
Rozendal, Peter H.
Scott, Paul N.
Skinner, Jr., Charles E.
Smith, Delbert L.
Tartar, N. L.
Whitelaw H. N.

EUGENE, OREGON

Abbott, Emerson
Adams, Verne L.
Allumbaugh, H. R.
Bonzer, John D.
Boyer, J. M.
Bozorth, Squire S.
Bradley, J. A.
Brinton, Donald M.
Brooke, James W.
Brown, F. J.
Campbell, Louis T.
Chapman, Wm. H.
Christenson, Ralph P.
Donahue, Charles D.
Earney, Lyman J.

Edblom, Lester A.
Feeney, Robert.
Fluke Charles W.
Furrer, E. D.
Gardner, E. L.
Gentle, H. T.
Guldager, G. F.
Gullion O. R.
Haffner, W. H.
Hartzell, M. K.
Hayes, Marian G.
Hemphill, Geo. K.
Hemphill, Wm. J.
Hemphill, Paul H.
Hilt, Laurence M.
Hoffman, Sidney J.
Horak, Oliver A.
Howard M. G.
Hunt, Charles E.
Judd, David B.
Kennedy, James C.
Kent, Leslie, S.
Kirk, John A.
Knott, Robert C.
Kuykendall, John
Lamb, H. E.
Larson, Virgil C.
Leslie, L. D.
Lindgren, C. R.
Lundy, Theodore M.
Marr, Madeline
Marsh, Duncan B.
Martini, A. P.
McCallum, Geo. C.
McKenzie, Thos. A
McMilan, K. D.
Miller-Cannon, Alma
Miller, Fred N.
Molter, Howard A.
Moore, Donald E.
Neal, W. B.
Norton, A. H.
Norton Henry H.
Peterson, Ward A.
Overstreet, R. M.
Peacock, Alfred B.

Phetteplace, Carl H.
Porter, Giles S.
Rankin, F. O.
Richmond, S. M.
Robbins, Carl W.
Romig, R. C.
Seeley, John R.
Sether, A. F.
Shepard, Willis B.
Slocum, Donald B.
Stanard, D. C.
Stauffer, L. W.
Sundquist, E. L.
Talbot, Harry G.
Thompson, C. D.
Tingle, Margaret.
Triolo, Antony
Tysell, John E.
Walker, Milton V.
Waller, A. O.
Weiseth, Warren M.
White, Leslie A.
Wood, Maurice T.
Wooliever, F. J.

HARRISBURG, OREGON

Clark, D. G.

JUNCTION CITY, OREGON

Hicks, Wm. W.
Pollard, W. T.
Rogers, R. S.

LEBANON, OREGON

Booth, J. C.
Girod, Frank P.
Herron, Ralph E.
Irvine, N. E.
Perkins, Marsh O.

NELSCOTT, OREGON

Pollard, W. H.

6549 NEWPORT, OREGON

Barker, Henry D.
Goetter, Robert M.
Hardiman, John A.
Kludt, James, B.
Peterson, Ward A.
Thurtell, W. S.

SCIO, OREGON

Peery, H. M.
Peery, Winifred E.
Prill, Albert G.

SPRINGFIELD, OREGON

Grorud, Palmer, R.
Johnson, Leslie G.
Jones, Melville S.
Varney, Geo. C.
Vehrs, Geo. R.

SWEET HOME, OREGON

Hartman, Jack
Langmack, R. S.
Mikkelsen, Harold W.

TOLEDO, OREGON

Burgess, R. D.
Callender, O. N.
Halferty, Daniel A.

WALDPORT, OREGON

Barcroft, John W.
Burns, Robert P.

PHILOMATH, OREGON

Robb, Thomas, P.

FLORENCE, OREGON.

Dunn, Navarre, J.
Heckard, Roy E.